



**Dr. Ishrat Hussain**  
Panel Chair  
Former Governor State Bank  
of Pakistan

Dr. Ishrat Hussain was most recently Public Policy Fellow at the Woodrow Wilson Center, Washington D.C. He served as Dean & Director of Institute of Business Administration, Karachi from 2008 to 2016. Before that he was the Chairman, National Commission for Government Reforms from 2006 to 2008 with the status of Federal Minister reporting directly to the President and Prime Minister of Pakistan. He was appointed the Governor of Pakistan's Central Bank in December 1999. During the next six years, he implemented a major program of restructuring of the Central Bank and steered the reforms of the banking sector. He spent two decades at the World Bank from 1979 to 1999 in various capacities including Director, Chief Economist, Division Chief and Resident Representative. He is a recipient of many prestigious international and national awards including Nishan e Imtiaz, the highest civilian award conferred by the President of Pakistan in 2016 in recognition of his meritorious public service.

He has authored 18 books and monographs, two dozen refereed journal articles and 27 chapters in books. He is regularly invited as a speaker to international and national conferences and seminars.



**Mr. Shaukat Tarin S.I.**  
Former Minister of Finance

A business graduate, who majored in finance, Mr. Tarin started his career with Citibank Pakistan in 1975, and worked there for almost twenty-two years. In 1985, he was appointed Country Manager UAE and Oman and Regional Manager for Citibank's Consumer Business in Gulf and Pakistan.

In 1991, Mr. Tarin was appointed as the Country Manager, Citibank Pakistan. During his five-year tenure as Country Manager, Citibank increased its balance sheet size almost seven times and pre-tax profits grew from Rs. 200 million to Rs. 1.2 billion. Owing to his strong commitment to building customer franchise, Citibank emerged as one of the leading consumer banks in the country.


In 1996, Mr. Tarin was appointed Citibank Thailand's Country Manager. He was responsible for Citibank's business in Thailand which had a balance sheet size of US\$ 4 billion, revenues of US\$ 300 million, net income of US\$ 100m and over 2,200 employees.

In 2014, Mr. Tarin received the "Distinguished Alumni Award" for leadership and ingenuity from CEO of Citibank New York.

In 1997, when the government introduced banking reforms in Pakistan, Mr. Tarin was appointed as the Chairman & President of one of the country's largest nationalized banks, Habib Bank. During his tenure, the bank recorded unprecedented progress in customer franchise, risk management, human resource development, cost management and financial performance. The bank which was incurring an operating loss of \$220 million annually made a small profit when he left in 2000. Last year, HBL made in excess of \$ 330 million in net profits. When he left in 2000, World Bank recognized

	<p>the outstanding role he played in reforming the banking sector in Pakistan.</p> <p>He was associated with Union Bank from June 2000 as its Chairman and Chief Executive Officer. He was able to build a bank from a balance sheet of \$250M to \$2.2Bn and PAT from breakeven to \$30M in 6 years. Bank was successfully sold to Standard Chartered for \$500M, thus giving investors 1800% return on their investments.</p> <p>Mr. Tarin was also the Chairman of Pakistan Banks Association for 3.5 years and Chairman of the Karachi Stock Exchange Limited as well as the Chairman of National Commodity Exchange Limited for two consecutive terms.</p> <p>For his meritorious services to the banking sector, he received two national awards:</p> <ul style="list-style-type: none"><li>• <b>Quaid e Azam</b>, Gold Medal Award on December 3, 2005 by the Governor of State Bank of Pakistan, Dr. Ishrat Husain for his meritorious contribution to the banking industry.</li><li>• <b>Sitara e Imtiaz</b>, a Civil award conferred by the President of Pakistan on March 23, 2007 for his contribution to Public Service.</li></ul> <p>From October 6, 2008 till February 28, 2010 he was appointed as Minister for Finance, Revenues, Economic Affairs, Planning and Statistics. During his tenure he stabilized the economy which was heading towards a certain default and was facing high inflation, large current account and fiscal deficits and dwindling FX reserves. <b><u>He was able to spearhead the successful conclusion of a Consensus National Finance Commission Award after 19 years.</u></b></p> <p>During his stay with the government, Mr. Tarin refused compensation and paid for his own transport and accommodation expenses as well.</p> <p>Mr. Tarin resigned from his post as Finance Minister on a matter of principle that he could not help his bank raise capital while he was in office. Managing Director IMF recognized his valuable services to the country when he left office.</p> <p>Presently, he has been appointed as an Advisor to the Chairman of the Board of Silkbank Limited.</p>
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	<p>Salim Raza was Governor of Pakistan’s Central Bank during 2009-2010. Immediately prior, '06 to '08, Mr. Raza had set up and managed, as its CEO, the Pakistan Business Council - a research and advocacy body for national business issues, whose current members are 47 of Pakistan’s largest business enterprises.</p> <p>Mr. Raza had been with Citibank NA from 1970 to 2006, spending most of his career in the UK, and also the Mid-East and Africa, in a variety of regional managerial responsibilities.</p> <p>Mr. Raza has an MA from Oxford University.</p>
<p><b>Syed Salim Raza</b> Former Governor State Bank of Pakistan</p>	<p>Currently, Mr. Raza is an Adjunct Professor of Political Economy, at the IBA, Karachi. He is also on the Boards of various NGOs, and a couple of commercial organizations.</p>

	<p>Mr. Arshad Zuberi is the Deputy Chief Executive of Pakistan’s premier financial newspaper, the daily Business Recorder. Founded by his late father Mr. M.A. Zuberi – a pioneer of business and financial journalism in Pakistan - Business Recorder has grown manifolds under the lead of Mr. Arshad Zuberi.</p> <p>Mr. Zuberi has a remarkable knowledge of fiscal and monetary policy instruments, and of the macro economy at large. He combines his knowledge with investigate skills and courageously exposes unethical practices without fear or favour.</p> <p>His editorials have led to successes in deregulating and liberalizing a controlled economy, and helped banking and corporate regulators improve their oversight. His input in documenting the economy and enlarging the tax base makes him a valuable resource.</p>
<p><b>Mr. Arshad Zuberi</b> Deputy Chief Executive, Business Recorder</p>	<p>Mr. Zuberi has served as Secretary General of All Pakistan Newspaper Society a number of times. Under his tenure APNS became an efficient clearinghouse for newspaper advertising. He is also the founding member and the first Secretary General of the Pakistan Broadcasters Association (PBA) – a body representing television and radio broadcasters.</p> <p>He has served as member of Tax Reform Coordination (TRC) of FBR from 2010-2013. He is also member of Advisory Council to the Finance Ministry of the present government from 2013 to date.</p>



**Mr. Bashir Ali Mohammad**  
Chairman  
Gul Ahmed Textile Mills

Mr. Mohammad Bashir joined the Board of Gul Ahmed Textile Mills Limited in 1982. He is a fellow member of Chartered Institute of Management Accountants (CIMA), United Kingdom. Mr. Mohammad Bashir has a very rich and extensive experience in commerce and industry. He is currently the Chairman of the Board of Directors of Gul Ahmed Textile Mills Limited and Pakistan Business Council. He is also a Director of Gul Ahmed Energy Limited, Habib Metropolitan Bank Limited, Education Fund for Sindh and Habib University Foundation.

Mr. Bashir holds honorary government and industry positions in 11 pioneering organizations in Pakistan and around the world. Mr. Bashir is the Honorary Consul General of Sweden & has also served as the President of International Textile Manufacturers Federation (ITMF) for the period of 2011-2012 and as Vice President from 2008 to 2010. Chairman of All Pakistan Textile Mills Association (1989 – 90), Chairman Pakistan Swiss Trade and Industry Committee (1981- 2000) and as Chairman of the Pakistan Britain Advisory Council (2002 – 2005). He has also been a member of the Export Promotion Board Government of Pakistan (1995-1997 and 2002 – 2007) and was member of the Economic Advisory Council in 2000-2003 and again currently a member of the Economic Advisory Council of the Government of Pakistan from 2008 – 2013. He is also a Founding Director and Vice Chairman of the Pakistan Business Council.

Mr. Bashir Ali Mohammad has been a recipient of the prestigious Sitara-e-Imtiaz award in 2006 from the government of Pakistan for his meritorious services rendered towards the country.



**Mr. Sakib Sherani**  
Columnist - Dawn

Mr. Sherani has remained Principal Economic Adviser to the Ministry of Finance, Government of Pakistan (September 2009 to December 2010). He was also a member of the Prime Minister's Economic Advisory Council, serving from May 2008 till his resignation in December 2010; and again between 2013 & 2017.

Currently, he heads Macroeconomic Insights (Pvt) Ltd., Pakistan's first, independent economics research house and consultancy he founded, based in Islamabad. Clients include governments, multilateral lending agencies, leading multinational companies and domestic corporates.

Previously, he was serving as the Chief Economist at ABN Amro Bank Pakistan Ltd/Royal Bank of Scotland between 2000-2009, which was regarded as among the leading independent economic policy research units in the country.

Currently he is a Columnist at daily Dawn.



**Senator Osman Saifullah Khan**

Chief Executive  
Saif Textile Mills Limited

Osman Saifullah Khan was elected unopposed to the Senate of Pakistan in March 2012. He is a member of the Pakistan People's Party (PPP) and represents the Federal Capital Islamabad on a General Seat. Senator Osman Khan is Chairman of the Senate Standing Committee on Science & Technology and a member of the Senate Special Committee on China Pakistan Economic Corridor (CPEC).

He also serves on three other Senate Committees: (i) Finance (ii) Information Technology & Telecommunications and (iii) Rules & Privileges.

Osman Khan is the mover of the private member's bill, the Domestic Workers (Employment Rights) Bill 2015, passed by the Senate on March 7th 2016.

He has held a variety of strategic and operating roles with the Saif Group, a diversified industrial and services conglomerate headquartered in Islamabad. Mr. Khan joined the Saif Group in 1995, and currently serves as Vice Chairman of the Group in addition to leading its textile manufacturing businesses. He is also a board member at several of the Group's companies and has remained on the Board of Pakistan State Oil (PSO). Osman Khan has also led the Group's Principal Investing and its Business Development teams.

He is associated with various industry advocacy platforms and is a member of the Pakistan Business Council (PBC). He serves on the Advisory Committee to the Planning Commission of Pakistan, served as a member of the Policy Board of the Securities and Exchange Commission of Pakistan (SECP) and is also an Advisor to the President, Ghulam Ishaq Khan Institute of Engineering Sciences (GIKI). Osman Khan is founder of the Wadaan Foundation, a not-for-profit organization that focuses on water, health and education issues in the southern districts of Pakistan's Khyber Pakhtunkhwa Province.

Senator Khan has a Master's degree in Engineering, Economics and Management from Christ Church, University of Oxford (1995), where he was a Britannia Scholar and a Master's degree in Business Administration (MBA) from the Graduate School of Business, Stanford University (2009).



**Mr. Sayem Ali**  
Economist  
Standard Chartered Bank

Sayem Ali is currently working with Standard Chartered Bank PLC as the Senior Economist for MENA region including Pakistan. Previously he worked with the World Bank as part of the Economic Management Unit covering the South Asian economies.

He has over 13 years of experience advising policy makers and corporate clients on monetary & exchange rate policy, international trade and fiscal policy management. He is regularly published in the international and local press and holds a Master's degree in Economics from SOAS, University of London.