

April 24, 2024

Sardar Awais Ahmad Khan Leghari
Federal Minister for Energy (Power)
Islamabad

Dear Minister,

We thank you for giving us your valuable time yesterday to discuss the Pakistan Business Council's (PBC) attached proposals for reforms of the power sector. PBC is encouraged by your positive feedback on our suggestions and your resolve to establish a high-level forum to consider their implementation. You had requested nominees for this forum and we are pleased to suggest the following who have been interacting with your ministry and are members of PBC's Energy Committee:

- 1) Mr. Ruhail Muhammad, Chairman of PBC's Energy Committee and CEO of Lucky Electric Power Company
- 2) Mr. Kamran Kamal, CEO of Hub Power Company
- 3) Syed Moonis Abdullah Alvi, CEO of K-Electric

These nominees can call on their substantial resources for support.

We look forward to working with you and your team to achieve regionally competitive energy rates by unburdening industry from the combined effects of inefficiencies and inadequacies in transmission, theft of power, capacity charges for unutilized generation capacity, reliance on imported and expensive fuel and coal, suboptimal tenor of loans, cross subsidies to residential users, under-recovery of bills and overcharging by utilities. We were happy to note that our mutual objective is to restore the industry's ability to generate jobs, promote exports, reduce import reliance and produce taxable revenue.

Yours faithfully,



Ehsan Malik